

From: Hayward Associates [mailto:rsh@haywardassociates.com]

To: Mike Leahy

Subject: To Whom it may concern

Dear Sirs - Cox & Allen (Kendal) Ltd.

I have worked successfully with Cox & Allen (Kendal) Ltd on many successful projects in recent years.

I introduced them, in 2007, to my Clients at Armathwaite Hall Hotel who recently completed a £5m new Spa extension. The project was negotiated with Cox & Allen and they completed it on time and on budget, collecting awards from the local Building Control Department along the way.

I have no hesitation in recommending them as suitable contractors for projects of this size or for the smaller ones were we have been involved with them for other Clients.

Yours faithfully

R S Hayward

Director
Hayward Associates (Cumbria) Ltd.